

Fort Fairfield Annual Budget
Income - FY 23/24

	Actual	Actual	Budget	Est. Actual	Budget
	FY 20/21	FY 21/22	FY 22/23	FY 22/23	FY 23/24
Administration					
Interest on Taxes & Liens	\$ 23,902	\$ 19,288	\$ 21,265	\$ 15,000	\$ 20,000
Interest Income	\$ 306	\$ 334	\$ 300	\$ 150	\$ 300
Snowmobile Registration	\$ 1,278	\$ 1,403	\$ 1,475	\$ 1,390	\$ 1,400
Re-Registration Fees	\$ 18,027	\$ 16,239	\$ 14,650	\$ 16,000	\$ 14,500
Excise Tax	\$ 698,089	\$ 650,153	\$ 656,000	\$ 635,000	\$ 665,000
Boat Excise Tax	\$ 1,773	\$ 1,749	\$ 1,850	\$ 1,800	\$ 1,800
Cable Franchise Fees	\$ 31,622	\$ 29,965	\$ 29,965	\$ 29,192	\$ 30,000
Code Enforcement Fees	\$ 6,233	\$ 11,017	\$ 5,000	\$ 6,500	\$ 5,000
Misc. Income	\$ 1,248	\$ 1,045	\$ 1,400	\$ 1,200	\$ 1,000
Total	\$ 782,478	\$ 731,193	\$ 731,905	\$ 706,232	\$ 739,000
Town Clerk Revenue					
Certified Copies	\$ 3,436	\$ 4,476	\$ 3,600	\$ 4,500	\$ 4,200
Hunting & Fishing Licenses	\$ 621	\$ 602	\$ 800	\$ 700	\$ 700
Dog Licenses	\$ 429	\$ 374	\$ 460	\$ 460	\$ 450
Burial Permits	\$ 1,358	\$ 1,400	\$ 1,045	\$ 1,200	\$ 1,050
Marriage Licenses	\$ 504	\$ 324	\$ 635	\$ 700	\$ 650
Total	\$ 6,348	\$ 7,176	\$ 6,540	\$ 7,560	\$ 7,050
Library					
Misc. Income	\$ -	\$ -	\$ 50	\$ 56	\$ 50
Public Works					
Local Roads Assistance	\$ 93,148	\$ 99,896	\$ 99,895	\$ 99,348	\$ 99,500
Fire & EMS Department					
Ambulance Revenue	\$ 6,782	\$ 223,219	\$ 408,642	\$ 425,000	\$ 375,000
Police Department					
Misc. Income	\$ 440	\$ 467	\$ 600	\$ 400	\$ 500
Pilots					
FHA Field 2	\$ 7,350	\$ 7,497	\$ 7,350	\$ 7,647	\$ 7,700
Fields 1,3, Hillcrest, Borderview	\$ 17,824	\$ 22,844	\$ 17,825	\$ 22,531	\$ 22,500
Morningview LLC	\$ 17,805	\$ 16,937	\$ 16,950	\$ 23,017	\$ 23,000
AWS	\$ 10,000	\$ 10,000	\$ 29,250	\$ 10,000	\$ 10,000
Total	\$ 52,979	\$ 57,278	\$ 71,375	\$ 63,195	\$ 63,200

	Actual	Actual	Budget	Est. Actual	Budget
	FY 20/21	FY 21/22	FY 22/23	FY 22/23	FY 23/24
Recreation					
Program Income	\$ 3,061	\$ 3,866	\$ 4,000	\$ 3,600	\$ 4,000
Misc. Income	\$ 462	\$ 3,469	\$ 2,275	\$ 3,000	\$ 2,500
Total	\$ 3,523	\$ 7,335	\$ 6,275	\$ 6,600	\$ 6,500
MPBF					
Event Income	\$ 14,904	\$ 26,117	\$ 62,550	\$ 30,000	\$ 30,000
Revenue Sharing	\$ 513,844	\$ 875,781	\$ 905,807	\$ 950,000	\$ 1,030,328
Other Fund Transfers					
TLC Dividend	\$ 117,567	\$ -	\$ -	\$ -	\$ -
Surplus FY 22/23					\$ -
FF Solar LLC Lease			\$ 21,930		\$ 32,895
Total Other Fund Transfer					\$ 32,895
<u>Non-Property Tax Revenues</u>	<u>\$ 1,592,013</u>	<u>\$ 2,028,462</u>	<u>\$ 2,315,569</u>	<u>\$ 2,288,391</u>	<u>\$ 2,384,023</u>
Property Tax					
Property Tax Revenue	\$ 3,762,721	\$ 3,570,326	\$ 4,948,075	\$ 4,948,078	\$ 4,581,500
Tax Acquired Sales	\$ 3,975	\$ 7,133	\$ -	\$ -	
Tree Growth	\$ 577	\$ 3,002	\$ -	\$ 3,176	\$ 3,000
VA Exemption Reimbursement	\$ 5,493	\$ 5,059	\$ -	\$ 1,561	\$ 1,500
Homestead Exemption	\$ 353,888	\$ 282,838	\$ 444,267	\$ 444,267	\$ 410,865
BETE Reimbursement	\$ 47,877	\$ 37,984	\$ 49,744	\$ 49,745	\$ 46,550
Misc. Income	\$ 614	\$ 1,678	\$ -	\$ 1,617	\$ 1,500
<u>Total Tax Revenue</u>	<u>\$ 4,175,145</u>	<u>\$ 3,908,020</u>	<u>\$ 5,442,086</u>	<u>\$ 5,448,444</u>	<u>\$ 5,044,915</u>
Total Revenues	\$ 5,767,158	\$ 5,936,482	\$ 7,757,655	\$ 7,736,835	\$ 7,428,938

Fort Fairfield Annual Budget Expenses - FY 23/24					
	Actual	Actual	Budget	Estimated	Budget
	FY 20/21	FY 21/22	FY 22/23	FY 22/23	FY 23/24
Administration					
Town Office	\$ 485,338	\$ 529,807	\$ 624,080	\$ 608,945	\$ 605,423
Town Clerk	\$ (1,361)	\$ 1,064	\$ 5,000	\$ 3,550	\$ 5,000
Economic & Community Dev.				\$ 1,300	\$ 2,100
Code Enforcement	\$ 623	\$ 1,030	\$ 800	\$ 500	\$ 500
Assessing	\$ 1,700	\$ 11,467	\$ 12,300	\$ 7,900	\$ 12,300
Tax Collector	\$ 7,664	\$ 626	\$ 4,000	\$ -	\$ 2,000
Building Maintenance	\$ 5,408	\$ 6,813	\$ 10,020	\$ 7,800	\$ 9,300
Total Administration	\$ 499,372	\$ 550,807	\$ 656,200	\$ 629,995	\$ 636,623
Library					
Employees	\$ 75,164	\$ 78,473	\$ 100,445	\$ 45,475	\$ 38,961
Operations	\$ 12,017	\$ 24,564	\$ 34,824	\$ 18,400	\$ 19,150
Total Library	\$ 87,181	\$ 103,037	\$ 135,269	\$ 63,875	\$ 58,111
Police Department					
Employees	\$ 362,725	\$ 349,912	\$ 483,706	\$ 482,817	\$ 502,180
Operations	\$ 52,728	\$ 51,572	\$ 73,305	\$ 43,240	\$ 65,700
Total Police Department	\$ 415,453	\$ 401,484	\$ 557,011	\$ 526,057	\$ 567,880
Fire Department					
Employees					\$ 98,586
Operations					\$ 57,750
Total Fire Department					\$ 156,336
Ambulance Service					
Employees	\$ 609,679	\$ 867,908	\$ 1,106,017	\$ 784,900	\$ 611,988
Operations	\$ 372,576	\$ 241,901	\$ 310,412	\$ 143,461	\$ 110,000
Total Ambulance Service					\$ 721,988
Total Fire and Ambulance	\$ 982,255	\$ 1,109,809	\$ 1,416,429	\$ 928,361	\$ 878,324
Public Works					
Employees	\$ 651,604	\$ 682,504	\$ 807,171	\$ 645,600	\$ 776,573
Summer	\$ 130,214	\$ 142,126	\$ 64,000	\$ 55,000	\$ 134,000
Winter	\$ 74,562	\$ 80,518	\$ 81,700	\$ 70,000	\$ 81,700
Garage	\$ 174,506	\$ 198,119	\$ 246,480	\$ 235,000	\$ 232,150
Total Public Works	\$ 1,030,886	\$ 1,103,267	\$ 1,199,351	\$ 1,005,600	\$ 1,224,423

	Actual	Actual	Budget	Estimated	Budget	
	FY 20/21	FY 21/22	FY 22/23	FY 22/23	FY 23/24	
Parks & Recreation						
Employees	\$ 76,398	\$ 159,362	\$ 238,827	\$ 181,603	\$ 128,173	
Administration	\$ 4,737	\$ 5,197	\$ 9,150	\$ 8,180	\$ 6,250	
Swimming Pool	\$ 13,496	\$ 19,704	\$ 23,700	\$ 24,291	\$ 17,200	
Program Expenses	\$ 10,887	\$ 6,462	\$ 14,000	\$ 11,000	\$ 6,500	
Upkeep/Maintenance	\$ 11,510	\$ 10,893	\$ 10,481	\$ 13,407	\$ 10,900	
Total Parks & Recreation	\$ 117,028	\$ 201,618	\$ 296,158	\$ 238,481	\$ 169,023	
MPBF						
Stipend/Dir. Salary						
Operations						
Total MPBF	\$ -	\$ -	\$ 53,975	\$ 30,000	\$ 30,000	
Community Center						
Heating Oil/Coal	\$ 23,565	\$ 30,571	\$ 48,900	\$ 45,000	\$ 45,000	
Utilities	\$ 15,760	\$ 13,695	\$ 16,187	\$ 24,000	\$ 22,500	
Building Repair	\$ 3,679	\$ 4,340	\$ 6,500	\$ 6,500	\$ 3,000	
Total Community Ctr	\$ 43,004	\$ 48,606	\$ 71,587	\$ 75,500	\$ 70,500	
Safety/Sanitation						
Public Fire Protection	\$ 92,485	\$ 132,776	\$ 134,459	\$ 134,459	\$ 132,776	
AWS	\$ 91,000	\$ 94,304	\$ 103,560	\$ 114,400	\$ 108,600	
Street Lights	\$ 20,321	\$ 30,216	\$ 32,000	\$ 32,000	\$ 32,000	
Street Light Repair	\$ 1,913	\$ 1,995	\$ 3,140	\$ -	\$ 1,500	
Total Safety/Sanitation	\$ 205,719	\$ 259,291	\$ 273,159	\$ 280,859	\$ 274,876	
Insurances						
Misc.	\$ 1,443	\$ 1,443	\$ 4,087	\$ -	\$ -	
Bonding	\$ 375	\$ 375	\$ 375	\$ 375	\$ 375	
Auto & Physical	\$ 30,750	\$ 30,750	\$ 31,904	\$ 33,956	\$ 35,000	
Gen Liability	\$ 15,040	\$ 15,040	\$ 17,529	\$ 17,529	\$ 18,500	
Police Insurance	\$ 3,541	\$ 3,541	\$ 7,595	\$ 7,595	\$ 8,500	
Public Officials Ins.	\$ 2,294	\$ 2,294	\$ 3,022	\$ 3,022	\$ 3,200	
Commercial Marine	\$ 19,236	\$ 21,000	\$ 27,918	\$ 27,918	\$ 29,500	
Unemployment	\$ 2,995	\$ 5,597	\$ 5,740	\$ 7,919	\$ 10,000	
Worker's Comp	\$ 35,966	\$ 64,000	\$ 81,099	\$ 88,065	\$ 75,000	
Data/Empl Practices	\$ 4,541	\$ 4,541	\$ 5,299	\$ 5,299	\$ 5,500	
Total Insurances	\$ 116,181	\$ 148,581	\$ 184,568	\$ 191,678	\$ 185,575	

	Actual	Actual	Budget	Estimated	Budget	
	FY 20/21	FY 21/22	FY 22/23	FY 22/23	FY 23/24	
Unclassified						
Contingency	\$ 2,500	\$ -	\$ 3,000	\$ -	\$ -	
MMA	\$ 3,566	\$ 3,590	\$ 3,600	\$ 3,804	\$ 3,804	
Aroostook County	\$ 258,524	\$ 267,563	\$ 277,209	\$ 277,209	\$ 295,310	
NMDC	\$ 6,014	\$ 6,068	\$ 6,098	\$ 6,098	\$ 5,906	
SAD #20	\$ 2,351,903	\$ 2,142,385	\$ 2,203,432	\$ 2,203,432	\$ 2,272,646	
St Group Insurance	\$ 1,189	\$ 1,121	\$ 1,200	\$ 1,100	\$ 1,200	
TAN Interest			\$ 10,500	\$ 37,598	\$ 47,302	
TIF Meadows	\$ -	\$ 21,762	\$ 29,574	\$ 29,574	\$ 29,574	
Central Aroostook Chamber					\$ 1,800	
Central Aroostook Humane Society					\$ 6,312	
Dike Repairs/Operations				\$ 5,800	\$ 4,000	
Total Unclassified	\$ 2,623,696	\$ 2,442,489	\$ 2,534,613	\$ 2,564,615	\$ 2,667,854	
Total Expenses before Debt			\$ 7,378,320	\$ 6,535,021	\$ 6,763,189	
Debt Payments						
TAN				\$ 500,000	\$ 500,000	
AWS				\$ 275,000		
Community Center		\$ 58,731	\$ 60,000	\$ 56,500	\$ 57,000	
Balance - \$200,000						
Working Capital - EMS		\$ 100,166	\$ 100,166	\$ 100,166	\$ 100,166	
Balance - \$923,000						
Ambulance		\$ 57,156	\$ 57,156	\$ 65,654	0	
Ladder Truck		\$ 91,176	\$ 91,176	\$ 61,058	0	
Highway Bond Pmt		\$ 56,970	\$ 56,747	\$ 50,670	0	
Total Debt Payments		\$ 364,199	\$ 365,245	\$ 1,109,048	\$ 657,166	
Total Expenses	\$ 6,120,775	\$ 6,733,188	\$ 7,743,565	\$ 7,644,069	\$ 7,420,355	
Total Income			\$ 7,757,655	\$ 7,736,865	\$ 7,428,938	
Surplus / (Deficit)			\$ 14,090	\$ 92,796	\$ 8,583	
Savings				\$ 843,299	\$ 615,131	

Cash Flow Analysis
FY 23/24

	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
Beginning Cash Bal.	\$ 700,000	\$ 96,646	\$ 248,182	\$ 97,228	\$ 36,901	\$ 89,478	\$ 280,850	\$ 215,927	\$ 718,290	\$ 726,123	\$ 463,964	\$ 271,952	
Income													
General Admin	\$ 3,810	\$ 7,486	\$ 4,250	\$ 4,003	\$ 2,052	\$ 2,475	\$ 3,793	\$ 4,482	\$ 4,185	\$ 4,391	\$ 6,840	\$ 3,540	\$ 51,307
Excise Tax	\$ 93,800	\$ 59,100	\$ 66,000	\$ 45,000	\$ 51,000	\$ 32,000	\$ 37,000	\$ 33,000	\$ 60,000	\$ 55,000	\$ 75,000	\$ 68,000	\$ 674,900
Cable Franchise								\$ 29,200					\$ 29,200
Revenue Sharing	\$ 107,277	\$ 70,294	\$ 77,148	\$ 110,030	\$ 77,131	\$ 71,250	\$ 82,410	\$ 94,837	\$ 50,000	\$ 50,000	\$ 95,000	\$ 90,000	\$ 975,377
Property Tax	\$ 20,000	\$ 25,000	\$ 20,000	\$ 300,000	\$ 325,000	\$ 550,000	\$ 1,250,000	\$ 1,400,000	\$ 400,000	\$ 135,000	\$ 85,000	\$ 75,000	\$ 4,585,000
Homestead		\$ 526,500				\$ 48,000							\$ 574,500
Local Roads Assist					\$ 99,500								\$ 99,500
PILOTS							\$ 63,200						\$ 63,200
Ambulance	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000	\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000	\$ 400,000
Total Income	\$ 256,887	\$ 720,380	\$ 199,398	\$ 491,033	\$ 588,683	\$ 737,725	\$ 1,470,403	\$ 1,595,519	\$ 548,185	\$ 278,391	\$ 295,840	\$ 270,540	\$ 7,452,984
Expenses													
Administration	\$ 53,045	\$ 53,045	\$ 53,045	\$ 53,045	\$ 53,045	\$ 53,045	\$ 53,045	\$ 53,045	\$ 53,045	\$ 53,045	\$ 53,045	\$ 53,045	\$ 636,540
Library	\$ 4,650	\$ 4,650	\$ 4,650	\$ 4,650	\$ 4,650	\$ 4,650	\$ 4,650	\$ 4,650	\$ 4,650	\$ 4,650	\$ 4,650	\$ 4,650	\$ 55,800
Police	\$ 47,656	\$ 47,656	\$ 47,656	\$ 47,656	\$ 47,656	\$ 47,656	\$ 47,656	\$ 47,656	\$ 47,656	\$ 47,656	\$ 47,656	\$ 47,656	\$ 571,872
Fire/EMS	\$ 71,255	\$ 71,255	\$ 71,255	\$ 71,255	\$ 71,255	\$ 88,755	\$ 71,255	\$ 71,255	\$ 71,255	\$ 71,255	\$ 71,255	\$ 88,755	\$ 890,060
Public Works	\$ 182,795	\$ 82,795	\$ 82,795	\$ 147,795	\$ 82,795	\$ 111,796	\$ 111,796	\$ 121,796	\$ 82,795	\$ 82,795	\$ 82,795	\$ 82,795	\$ 1,255,543
Recreation	\$ 32,100	\$ 32,100	\$ 16,100	\$ 16,100	\$ 16,100	\$ 16,100	\$ 16,100	\$ 16,100	\$ 16,100	\$ 16,100	\$ 16,100	\$ 16,100	\$ 225,200
Community Ctr	\$ 2,400	\$ 1,400	\$ 3,900	\$ 4,900	\$ 5,900	\$ 8,400	\$ 11,400	\$ 13,900	\$ 3,900	\$ 3,900	\$ 1,400	\$ 2,400	\$ 63,800
Safety/Sanitation	\$ 45,331	\$ 11,717	\$ 11,717	\$ 45,331	\$ 11,717	\$ 11,717	\$ 45,331	\$ 11,717	\$ 11,717	\$ 45,331	\$ 11,717	\$ 11,717	\$ 275,060
Insurances	\$ 21,775	\$ 59,992	\$ 5,000	\$ 7,084	\$ 38,754	\$ -	\$ 18,361	\$ 24,305	\$ -	\$ 16,584	\$ -	\$ -	\$ 191,855
County Tax				\$ 295,310									\$ 295,310
SAD #20	\$ 189,387	\$ 189,387	\$ 189,387	\$ 189,387	\$ 189,387	\$ 189,387	\$ 189,387	\$ 189,387	\$ 189,387	\$ 189,387	\$ 189,387	\$ 189,389	\$ 2,272,646
Unclassifieds	\$ 1,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 8,000	\$ 31,000	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 79,000
Debt Payments	\$ 508,347	\$ 8,347	\$ 8,347	\$ 62,347	\$ 8,347	\$ 8,347	\$ 308,345	\$ 208,345	\$ 8,347	\$ 8,347	\$ 8,347	\$ 8,347	\$ 1,154,160
Reserve Acct Pmts	\$ 100,000	\$ -							\$ 50,000				
Total Expenses	\$ 1,260,241	\$ 568,844	\$ 500,352	\$ 951,360	\$ 536,106	\$ 546,353	\$ 885,326	\$ 793,156	\$ 540,352	\$ 540,550	\$ 487,852	\$ 506,354	\$ 7,966,846
TAN	\$ 400,000	\$ -	\$ 150,000	\$ 400,000	\$ -	\$ -	\$ (650,000)	\$ (300,000)	\$ -	\$ -	\$ -	\$ -	
Ending Cash Bal.	\$ 96,646	\$ 248,182	\$ 97,228	\$ 36,901	\$ 89,478	\$ 280,850	\$ 215,927	\$ 718,290	\$ 726,123	\$ 463,964	\$ 271,952	\$ 36,138	

Fort Fairfield Annual Budget
Salaries & Benefits - FY 23/24

Administration

Employees	Hr/Rate	Salary	FICA	ICMA	Med Ins	Med Reimb	
Town Manager	\$ 40.86	\$ 84,989	\$ 6,502	\$ 8,499	\$ 31,226	\$ 500	\$ 131,715
Tony	\$ 33.95	\$ 70,616	\$ 5,402	\$ 7,062	\$ 28,810	\$ 500	\$ 112,390
Ella	\$ 33.95	\$ 35,308	\$ 2,701	\$ 3,531	\$ 6,960	\$ 500	\$ 49,000
Neadra	\$ 20.13	\$ 41,870	\$ 3,203	\$ 837	\$ 11,136	\$ 500	\$ 57,547
Shelly	\$ 19.10	\$ 39,728	\$ 3,039	\$ 1,986	\$ 11,136	\$ 500	\$ 56,390
Shannon	\$ 19.58	\$ 40,726	\$ 3,116	\$ 1,222	\$ 24,980	\$ 500	\$ 70,544
Crissy	\$ 19.58	\$ 40,726	\$ 3,116	\$ 2,036	\$ 6,960	\$ 500	\$ 53,338
		\$ 353,964	\$ 27,078	\$ 25,173	\$ 121,208	\$ 3,500	

Total Salaries & Benefits

\$ 530,923

Library

Employees	Hr/Rate	Salary	FICA	ICMA	Med Ins	Med Reimb	
P/T - 48 hrs	\$ 14.50	\$ 36,192	\$ 2,769	0	0	0	
Total Salaries & Benefits			\$ 38,961				

Police Department

Employees	Hr/Rate	O/T Rate	Salary	FICA	MEPERS	Med Ins	Med Reimb	
Matt	\$ 37.79		\$ 78,603	\$ 6,013	\$ 10,533	\$ 6,960	\$ 500	
Cody	\$ 31.48	\$ 47.22	\$ 65,478	\$ 5,009	\$ 6,548	\$ 13,920	\$ 500	
Isaac	\$ 26.96	\$ 40.44	\$ 56,077	\$ 4,290	\$ 7,514	\$ 6,960	\$ 500	
Jesse	\$ 34.38	\$ 51.57	\$ 71,510	\$ 5,471	\$ 9,582	\$ 24,978	\$ 500	
Part Time Officers			\$ 40,000	\$ 3,060				
Overtime			\$ 45,000	\$ 3,443	\$ 6,030			
ON Call Pay			\$ 7,200					
Total Salaries & Benefits			\$ 363,869	\$ 27,285	\$ 40,208	\$ 52,818	\$ 2,000	\$ 486,179

Recreation Department								
	Hr/Rate	Salary	FICA	ICMA	Med Ins	Med Reimb		
Part Time - Pool Director	\$ 18.00	\$ 7,200	\$ 551	\$ -	\$ -	\$ -		
Doug Sharpe	\$ 24.28	\$ 50,502	\$ 3,863	\$ 5,050	\$ 11,137	\$ 500		
Summer Rec Staff	\$ 13.80	\$ 6,624	\$ 507					
Coach - Pony	\$ 14.75	\$ 944	\$ 72					
Coach - Softball	\$ 14.75	\$ 944	\$ 72					
Coach - Swimming	\$ 14.75	\$ 1,652	\$ 126					
Coach - Tennis	\$ 14.75	\$ 738	\$ 56					
Pool Staff	\$ 14.25	\$ 25,508	\$ 1,951					
Program Assistance	\$ 13.90	\$ 9,452	\$ 723					
Total Park & Rec.		\$ 103,563	\$ 7,923	\$ 5,050	\$ 11,137	\$ 500	\$ 128,173	

	Administration Budget FY 23/24				
	Actual	Actual	Budget	Estimated	Budget
	FY 20/21	FY 21/22	FY 22/23	FY 22/23	FY 23/24
Town Office					
Wages	\$ 295,694	\$ 323,807	\$ 370,170	\$ 390,945	\$ 353,964
Health Ins	\$ 80,001	\$ 87,566	\$ 109,262	\$ 96,000	\$ 124,708
Social Sec	\$ 23,014	\$ 25,284	\$ 29,222	\$ 29,500	\$ 27,078
Retirement	\$ 21,182	\$ 21,638	\$ 29,556	\$ 22,500	\$ 25,173
Car Allowance	\$ 6,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Council Stipend	\$ 2,500	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Dues/Sub	\$ 289	\$ 465	\$ 1,075	\$ 500	\$ 500
Educ/Train	\$ 1,311	\$ 1,085	\$ 1,500	\$ -	\$ 1,000
Exp Officials	\$ 3,731	\$ 3,978	\$ 5,000	\$ 3,500	\$ 2,500
Lic/Fees/Ads	\$ 1,246	\$ 1,225	\$ 2,500	\$ 1,000	\$ 2,000
Office Suppl	\$ 4,215	\$ 4,430	\$ 5,000	\$ 4,000	\$ 4,500
Postage	\$ 2,678	\$ 3,205	\$ 4,445	\$ 3,000	\$ 4,000
Finance/Audit	\$ 9,600	\$ 9,800	\$ 10,250	\$ 14,100	\$ 10,500
Legal	\$ 3,035	\$ 3,000	\$ 3,000	\$ 5,000	\$ 5,000
Telephone	\$ 7,675	\$ 6,875	\$ 8,125	\$ 8,700	\$ 8,000
Web/Internet	\$ 945	\$ 720	\$ 4,000	\$ 3,000	\$ 2,500
Eqpt Purc/Lease	\$ 21,299	\$ 27,650	\$ 31,375	\$ 18,000	\$ 25,000
Misc.	\$ 923	\$ 1,079	\$ 1,600	\$ 1,200	\$ 1,000
Total Town Office	\$ 485,338	\$ 529,807	\$ 624,080	\$ 608,945	\$ 605,423
Town Clerk					
Elections	\$ (899)	\$ 857	\$ 3,500	\$ 2,800	\$ 3,500
Gen Assist	\$ (462)	\$ 207	\$ 1,500	\$ 750	\$ 1,500
Total; Town Clerk	\$ (1,361)	\$ 1,064	\$ 5,000	\$ 3,550	\$ 5,000
Code Enforcement					
Training	\$ 120	\$ 35	\$ 300	\$ -	\$ -
State Fees	\$ 503	\$ 995	\$ 500	\$ 500	\$ 500
Total Code Enforcement	\$ 623	\$ 1,030	\$ 800	\$ 500	\$ 500
Economic & Community Dev.					
Expense of Officials				\$ 1,300	\$ 1,500
Telephone					\$ 600
Total Economic & Community Dev.				\$ 1,300	\$ 2,100
Assessing					
Assess Matrl	\$ 1,700	\$ 1,867	\$ 2,300	\$ 1,500	\$ 2,300
Qrtly Review	\$ -	\$ 9,600	\$ 10,000	\$ 6,400	\$ 10,000
Total Assessing	\$ 1,700	\$ 11,467	\$ 12,300	\$ 7,900	\$ 12,300
Tax Collector					
Liens	\$ 7,664	\$ 626	\$ 4,000	\$ -	\$ 2,000
Building Maint/Repair					
Utilities	\$ 4,972	\$ 6,369	\$ 8,720	\$ 7,500	\$ 8,500
Grnds Maint	\$ 136	\$ 144	\$ 1,000	\$ -	\$ 500
Trash Col	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300
Total Building Maint/Repa	\$ 5,408	\$ 6,813	\$ 10,020	\$ 7,800	\$ 9,300
Total	\$ 499,372	\$ 550,807	\$ 656,200	\$ 629,995	\$ 636,623

Library Budget FY 23/24					
	Actual	Actual	Budget	Est. Actual	Budget
	FY 20/21	FY 21/22	FY 22/23	FY 22/23	FY23/24
Employees					
Salaries	\$ 55,945	\$ 58,534	\$ 78,372	\$ 32,500	\$ 36,192
Health Ins.	\$ 13,279	\$ 13,949	\$ 14,283	\$ 8,152	\$ -
Social Security	\$ 4,247	\$ 4,280	\$ 5,995	\$ 3,808	\$ 2,769
Retirement	\$ 1,693	\$ 1,710	\$ 1,795	\$ 1,015	\$ -
Total Employees	\$ 75,164	\$ 78,473	\$ 100,445	\$ 45,475	\$ 38,961
Operations					
Dues/Subscriptions	\$ 338	\$ 263	\$ 1,400	\$ 700	\$ 1,650
Ed/Training	\$ -	\$ -	\$ 300	\$ -	\$ 300
Office Supplies	\$ 226	\$ 729	\$ 2,500	\$ 1,200	\$ 500
Books/Videos	\$ 1,620	\$ 2,831	\$ 5,500	\$ 1,500	\$ 2,500
Periodicals	\$ -	\$ 89	\$ -	\$ -	\$ 350
Historical Preservation	\$ -	\$ 1,011	\$ -	\$ -	\$ -
Heating Oil	\$ 4,499	\$ 8,004	\$ 11,750	\$ 6,000	\$ 7,500
Telephone	\$ 1,674	\$ 1,618	\$ 1,800	\$ 2,100	\$ 1,200
Utilities	\$ 2,695	\$ 3,346	\$ 4,250	\$ 5,000	\$ 3,500
Equip. Purchase/Maint.	\$ -	\$ 668	\$ 1,750	\$ 1,100	\$ 500
Building Repairs	\$ 952	\$ 5,952	\$ 5,250	\$ 500	\$ 800
Misc.	\$ 13	\$ 53	\$ 324	\$ 300	\$ 350
Total Operations	\$ 12,017	\$ 24,564	\$ 34,824	\$ 18,400	\$ 19,150
Total Library	\$ 87,181	\$ 103,037	\$ 135,269	\$ 63,875	\$ 58,111
Savings				\$ 71,394	\$ 77,158

Police Budget FY 23/24					
	Actual	Actual	Budget	Estimate	Budget
Police Department	FY 20/21	FY 21/22	FY 22/23	FY 22/23	FY 23/24
Salaries	\$ 264,545	\$ 254,467	\$ 349,418	\$ 349,000	\$ 363,869
Contract Services	\$ 11,041	\$ 10,634	\$ 12,000	\$ 9,440	\$ 11,000
Health Insurance	\$ 37,999	\$ 24,526	\$ 51,750	\$ 55,845	\$ 54,818
Social Security	\$ 19,406	\$ 19,356	\$ 25,032	\$ 25,032	\$ 27,285
Retirement	\$ 25,734	\$ 29,460	\$ 39,506	\$ 38,500	\$ 40,208
Uniforms	\$ 4,000	\$ 11,469	\$ 6,000	\$ 5,000	\$ 5,000
Total Employees	\$ 362,725	\$ 349,912	\$ 483,706	\$ 482,817	\$ 502,180
Operations					
Dues/Subscriptions	\$ -	\$ 135	\$ 700	\$ -	\$ 700
Educ/Training	\$ 6,623	\$ 7,785	\$ 11,000	\$ 7,200	\$ 11,000
Office Supplies	\$ 7,230	\$ 6,059	\$ 7,105	\$ 4,000	\$ 6,000
Telephone	\$ 6,996	\$ 8,067	\$ 8,500	\$ 7,400	\$ 5,000
Vehicle Fuel	\$ 18,323	\$ 8,353	\$ 24,000	\$ 17,000	\$ 19,000
Equip Maintanance	\$ 2,982	\$ 5,956	\$ 9,500	\$ 1,500	\$ 10,000
Vehicle Maintenance	\$ 7,423	\$ 12,123	\$ 10,500	\$ 4,000	\$ 11,000
Misc.	\$ 854	\$ 672	\$ 1,000	\$ 640	\$ 1,000
Prisoner Expense	\$ 2,297	\$ 2,422	\$ 1,000	\$ 1,500	\$ 2,000
Total Operations	\$ 52,728	\$ 51,572	\$ 73,305	\$ 43,240	\$ 65,700
Total	\$ 415,453	\$ 401,484	\$ 557,011	\$ 526,057	\$ 567,880

Fire & EMS Department Budget FY 23/24						
	Actual	Actual	Budget	Estimate	Budget	
	FY 20/21	FY 21/22	FY 22/23	FY 22/23	FY 23/24	
Fire Department						
			Fire & EMS		EMS	Fire
Employees						
Wages/Salaries	\$ 495,176	\$ 597,786	\$ 753,575	\$ 527,500	\$ 371,694	\$ 38,158
Wages/PT/Volunteers	\$ -	\$ 22,445	\$ 50,000	\$ 30,000	\$ 65,000	\$ 40,000
Benefits/Health Ins.	\$ 62,640	\$ 136,290	\$ 149,965	\$ 128,000	\$ 93,000	\$ 9,336
Benefits/SS	\$ 42,360	\$ 44,181	\$ 57,648	\$ 39,000	\$ 33,407	\$ 2,919
Benefits/SS Volunteers	\$ -	\$ 1,564	\$ 3,900	\$ 2,400	\$ -	\$ 3,060
Benefits/Retirement	\$ 9,503	\$ 65,642	\$ 90,929	\$ 58,000	\$ 48,887	\$ 5,113
Total Employees	\$ 609,679	\$ 867,908	\$ 1,106,017	\$ 784,900	\$ 611,988	\$ 98,586
Operations						
Employee/Uniforms	\$ 11,560	\$ 9,822	\$ 10,000	\$ 7,500	\$ 6,000	\$ 1,000
Employee/Dues/Subscri	\$ 1,663	\$ 1,800	\$ 1,800	\$ 1,550	\$ 1,000	\$ 1,000
Indoc/Drug Te	\$ 2,996	\$ 3,000	\$ -	\$ -	\$ -	\$ -
Ed/Training	\$ 13,247	\$ 27,749	\$ 30,000	\$ 11,138	\$ 7,500	\$ 2,500
Meals	\$ 1,992	\$ 2,500	\$ 2,500	\$ 23	\$ 500	\$ 250
Turnout Gear	\$ 14,989	\$ 7,163	\$ 10,000	\$ 6,000	\$ -	\$ 10,000
Office Supplies	\$ 5,500	\$ 5,500	\$ 4,400	\$ 3,000	\$ 3,000	\$ 1,000
Telephone	\$ 9,683	\$ 6,731	\$ 10,000	\$ 7,500	\$ 5,000	\$ 5,000
Equip/Lease/Purchase			\$ -	\$ -		
Equipment Maintenance	\$ 89,689	\$ 61,167	\$ 45,000	\$ 23,500	\$ 15,000	\$ 10,000
Vehicle Fuel	\$ 17,982	\$ 18,480	\$ 25,961	\$ 14,500	\$ 12,000	\$ 10,000
Hose Replacement	\$ 3,000	\$ 1,450	\$ 3,500	\$ 3,500	\$ -	\$ 2,000
Vehicle Maintenance	\$ 86,998	\$ 45,691	\$ 50,000	\$ 13,500	\$ 10,000	\$ 15,000
Med/Pageants	\$ 42,736	\$ 1,221	\$ 15,000	\$ 4,500	\$ -	
Emergency Management		\$ 2,770	\$ 15,000	\$ 10,000	\$ -	
EMS supplies	\$ 70,541	\$ 46,857	\$ 87,250	\$ 37,250	\$ 50,000	
Total Operations	\$ 372,576	\$ 241,901	\$ 310,411	\$ 143,461	\$ 110,000	\$ 57,750
TOTAL	\$ 982,255	\$ 1,109,809	\$ 1,416,428	\$ 928,361	\$ 721,988	\$ 156,336
E 01-06-25-10	Lease Pmt/Ambulances		\$ 57,156	\$ 65,654	\$ -	
E 01-06-25-10	Loan Pmt/Ladder Truck		\$ 91,176	\$ 61,058	\$ -	
E 01-06-55-20	EMS Loan Payment		\$ 100,167	\$ 100,167	\$ 100,167	
Total Debt			\$ 248,499	\$ 226,879	\$ 100,167	
Total Including Debt			\$ 1,664,927	\$ 1,155,240	\$ 978,491	
Savings Over Last Year				\$ 509,687	\$ 686,436	

	Public Works Budget				
	FY 23/24				
	Actual	Actual	Budget	Estimate	Budget
	FY 20/21	FY 21/22	FY22/23	FY 22/23	FY 23/24
Public Works					
Salaries	\$ 467,210	\$ 498,571	\$ 575,134	\$ 470,000	\$ 571,067
Health Insurance	\$ 118,350	\$ 113,266	\$ 146,483	\$ 106,000	\$ 127,285
Social Security	\$ 36,186	\$ 38,589	\$ 43,998	\$ 35,500	\$ 43,687
Retirement	\$ 25,450	\$ 27,462	\$ 36,456	\$ 29,000	\$ 29,434
Clothing/Uniforms	\$ 3,626	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Indoc/Drug Testing	\$ 782	\$ 616	\$ 1,100	\$ 1,100	\$ 1,100
Total Crew	\$ 651,604	\$ 682,504	\$ 807,171	\$ 645,600	\$ 776,573
Summer					
Paint Supplies	\$ 1,865	\$ 1,979	\$ 4,000	\$ 2,500	\$ 4,000
Bond Payment	\$ 53,323	\$ 56,970	\$ -	\$ -	\$ -
Road Maintance	\$ 38,934	\$ 37,360	\$ 30,000	\$ 25,000	\$ 30,000
Paving	\$ 36,092	\$ 45,817	\$ 30,000	\$ 27,500	\$ 100,000
Total Summer	\$ 130,214	\$ 142,126	\$ 64,000	\$ 55,000	\$ 134,000
Winter					
Meals	\$ 1,537	\$ 1,125	\$ 1,700	\$ 1,500	\$ 1,700
Plows/Chains	\$ 6,901	\$ 8,680	\$ 10,000	\$ 8,500	\$ 10,000
Sand/Salt/Calcium	\$ 66,124	\$ 70,713	\$ 70,000	\$ 60,000	\$ 70,000
Total Winter	\$ 74,562	\$ 80,518	\$ 81,700	\$ 70,000	\$ 81,700
Garage					
Education/Training	\$ 160	135	\$ 800	\$ 500	\$ 800
Office Supplies	\$ 1,227	200	\$ 1,500	\$ 1,000	\$ 1,500
Heating Oil/Coal	\$ 14,910	21997	\$ 22,000	\$ 25,000	\$ 22,000
Telephone	\$ 3,000	2704	\$ 3,700	\$ 3,600	\$ 3,700
Utilities	\$ 7,865	10568	\$ 10,900	\$ 13,750	\$ 11,000
Parts/Repairs/Freight	\$ 56,079	61040	\$ 64,430	\$ 68,000	\$ 70,000
Safety Equip./Supplies	\$ 3,396	2865	\$ 3,500	\$ 3,000	\$ 3,500
Tires/Tubes	\$ 7,794	7429	\$ 8,000	\$ 8,000	\$ 8,000
Tools	\$ 1,754	1883	\$ 2,000	\$ 1,500	\$ 2,000
Vehicle Fuel/Lubricant	\$ 70,353	80227	\$ 120,000	\$ 105,000	\$ 100,000
Central Purchasing	\$ 4,069	4329	\$ 4,700	\$ 4,700	\$ 4,700
Building Maint/Repairs	\$ 3,273	4124	\$ 4,000	\$ 4,000	\$ 4,000
Trash	\$ 300	300	\$ 350	\$ 350	\$ 350
Misc.	\$ 326	318	\$ 600	\$ 600	\$ 600
Total Garage	\$ 174,506	\$ 198,119	\$ 246,480	\$ 239,000	\$ 232,150
Total Public Works	\$ 1,030,886	\$ 1,103,267	\$ 1,199,351	\$ 1,009,600	\$ 1,224,423

Parks & Recreation Department
FY 23/24 Budget

	Actual	Actual	Budget	Estimate	Budget
	FY 20/21	FY 21/22	FY 22/23	FY 22/23	FY 23/24
Recreation Dept					
Employees					
Salaries	\$ 61,523	\$ 130,263	\$ 195,205	\$ 144,000	\$ 103,563
Health Insurance	\$ 6,890	\$ 11,993	\$ 18,971	\$ 17,285	\$ 11,637
Social Security	\$ 5,168	\$ 10,372	\$ 14,933	\$ 11,000	\$ 7,923
Retirement	\$ 2,817	\$ 6,734	\$ 9,718	\$ 9,718	\$ 5,050
Total Employees	\$ 76,398	\$ 159,362	\$ 238,827	\$ 182,003	\$ 128,173
Administration					
Education/Training		\$ 554	\$ 2,000	\$ 1,000	\$ 250
License/Fees	\$ 147	\$ 50	\$ 650	\$ 650	\$ 400
Office Supplies	\$ 11	\$ 197	\$ 500	\$ 1,100	\$ 500
Employee Clothing	\$ 201	\$ -	\$ 800	\$ 800	\$ 500
Misc.	\$ 726	\$ 1,855	\$ 500	\$ 500	\$ 500
Advertising/Marketing	\$ 942	\$ 20	\$ 1,500	\$ 1,530	\$ 700
Equip/Lease/Purchase	\$ 18	\$ -	\$ 500	\$ 500	\$ 700
Telephone/Internet	\$ 2,692	\$ 2,521	\$ 2,700	\$ 2,700	\$ 2,700
Total Administration	\$ 4,737	\$ 5,197	\$ 9,150	\$ 8,780	\$ 6,250
Swimming Pool					
Lifeguard Training	\$ 379	\$ 1,000	\$ 2,000	\$ 2,000	\$ 2,500
Pool Utilities	\$ 1,738	\$ 5,422	\$ 5,700	\$ 6,600	\$ 5,700
Pool Maintenance	\$ 7,192	\$ 8,186	\$ 8,500	\$ 7,586	\$ 3,000
Pool Supplies	\$ 1,647	\$ 1,705	\$ 4,000	\$ 3,000	\$ 2,500
Pool Purification	\$ 2,540	\$ 3,391	\$ 3,500	\$ 4,105	\$ 3,500
Total Swimming Pool	\$ 13,496	\$ 19,704	\$ 23,700	\$ 23,291	\$ 17,200
Program Expenses					
Program Supplies	\$ 7,745	\$ 3,567	\$ 9,000	\$ 4,000	\$ 2,500
Bus Drivers	\$ 938	\$ 1,078	\$ 2,000	\$ 2,000	\$ 2,000
Youth Activities	\$ 2,204	\$ 1,817	\$ 3,000	\$ 3,000	\$ 2,000
Total Program Expenses	\$ 10,887	\$ 6,462	\$ 14,000	\$ 9,000	\$ 6,500
Upkeep & Maintenance					
Utilities	\$ 775	\$ 804	\$ 900	\$ 900	\$ 900
Vehicle Fuel/Lubricants	\$ 780	\$ 1,317	\$ 2,000	\$ 2,000	\$ 2,500
Building Maint/Repairs	\$ -	\$ 15	\$ -	\$ -	\$ -
Maintenance Supplies	\$ 1,111	\$ 543	\$ 3,081	\$ 4,607	\$ 1,500
Vehicle Maintenance	\$ 907	\$ 1,962	\$ 2,000	\$ 2,300	\$ 3,000
Rec Maint/Repair	\$ 7,937	\$ 6,252	\$ 2,500	\$ 3,600	\$ 3,000
Total Upkeep & Maintenance	\$ 11,510	\$ 10,893	\$ 10,481	\$ 13,407	\$ 10,900
Total Parks & Recreation	\$ 117,028	\$ 201,618	\$ 296,158	\$ 236,481	\$ 169,023

	Actual	Actual	Budget	Actual	Budget	
	FY 20/21	FY 21/22	FY 22/23	FY 22/23	FY 23/24	
Debt Service						
Loan to AWS			\$ -	\$ 275,000	\$ -	
TAN - Katadhin Trust			\$ -	\$ 500,000	\$ 500,000	
Balance - \$1,000,000						
Current TAN				\$ -	\$ -	
Balance - 0						
Interest on TAN Loan		\$ 13,377	\$ -			
Interest on Current TAN			\$ -			
Ladder Truck		\$ 91,176	\$ 91,176	\$ 61,058	\$ -	
Balance - \$398,000						
Ambulance Pmt		\$ 57,156	\$ 57,156	\$ 65,654	\$ -	
Balance - 0						
EMS Working Capital		\$ 100,167	\$ 100,166	\$ 100,166	\$ 100,166	
Balance - \$923,000						
Bond Pmt - Paving		\$ 56,970	\$ 56,747	\$ 50,670	\$ -	
Balance - 0						
Bond Pmt - Community Ctr		\$ 58,731	\$ 60,000	\$ 56,500	\$ 57,000	
Balance - \$200,000						
Interest on County Tax				\$ -		
Total Debt Payments		\$ 377,577	\$ 365,245	\$ 1,109,048	\$ 657,166	